DATA GOVERNANCE AND MANAGEMENT TOOLKIT AND LEARNING SERIES

DATA TOOLKIT WEBINAR SERIES
Webinar #1: Project Overview and Core Concepts

Series Facilitator: Harmony Johnson sɛƛakəs

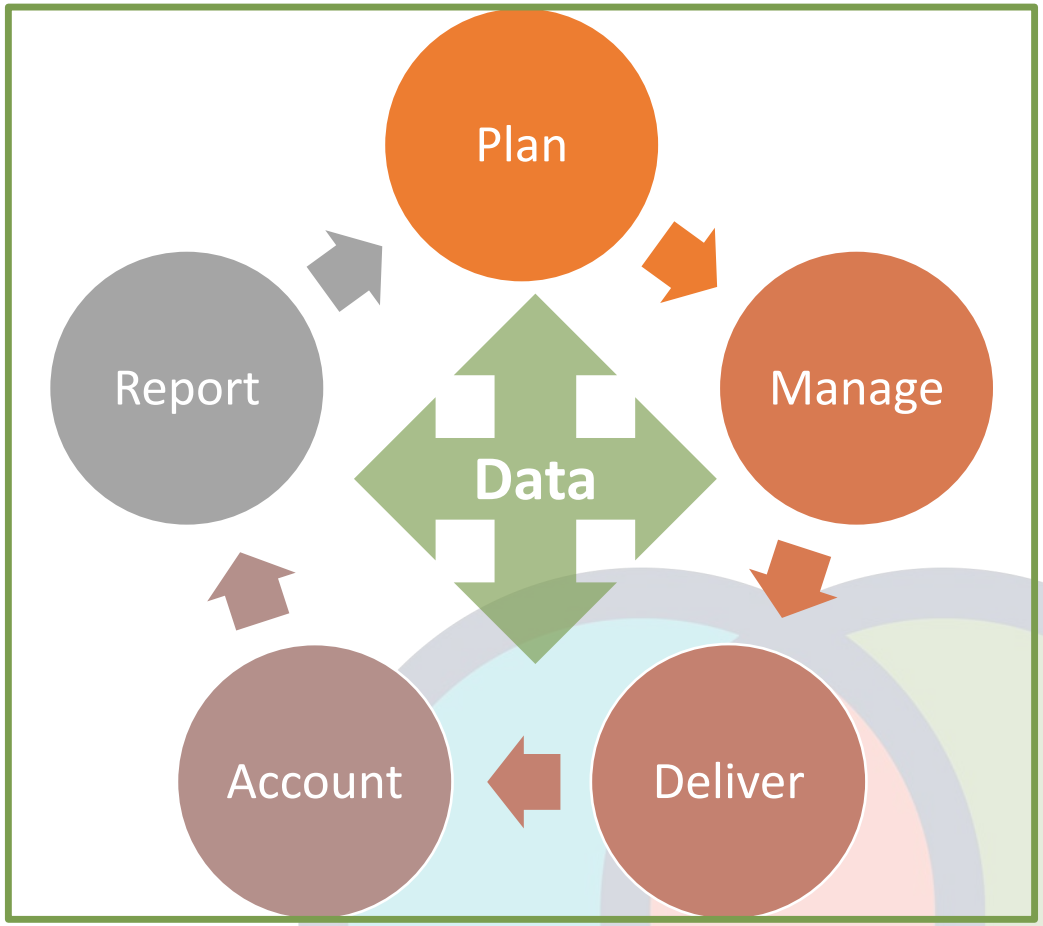
February 9, 2021

What are we doing here?

- Series organized by self-governing Indigenous Governments involved in a collaborative fiscal process
- Webinars will provide practical knowledge about data to support Indigenous Governments in their responsibilities

Why does data matter?

- Better policy, planning and investment
- More accountability
- Support access to funding
- Celebrate success



What will the webinars look like?

- Session 1: Introduction and Core Concepts
  - Orientation to Webinars and Toolkit (hour 1)
  - Break
  - Big picture view of data within Indigenous Government context – (hour 1)
- Session 2: Incorporating Data into Indigenous Governments
- Session 3: Data Governance
- Session 4: Data Management
- Session 5: Designing Social Well-being Indicators and Tracking Change
- Session 6: Collecting and Analyzing Data

Housekeeping

- This webinar will be recorded and posted (in part or in full) publicly to the website – if you speak or turn your video on, you may appear in the video.
- You will not be able to unmute yourself or turn your video on until discussion portions of the webinar.
- To ask questions throughout this first webinar, please type them into the chat

Some personal notes:

- I apologize in advance if I use the term 'Nation' instead of 'Government'
- I will often be looking at my second monitor
- I will try not to talk too fast
- We will do our best with the technology and may make some mistakes along the way

Zoom

Mute/unmute

Start/stop video

Open the chat

Raise your hand

Key terms for today (*see toolkit glossary)

- **Data:** Qualitative or quantitative information that is collected for reference or analysis, and includes stories, facts, measurements, values, qualities, or observations.
- **Data sovereignty:** The ability of an Indigenous Government to access, collect, control, and utilize data about its citizens and territories.
- **Data governance:** The authority to make decisions with regard to data and the traditions, protocols, processes and institutions through which we engage with data
- **Data management:** effective generation, collection, strategic-use, storing, and protection of data and information

OCAP™

Ownership: An Indigenous Government owns information collectively.

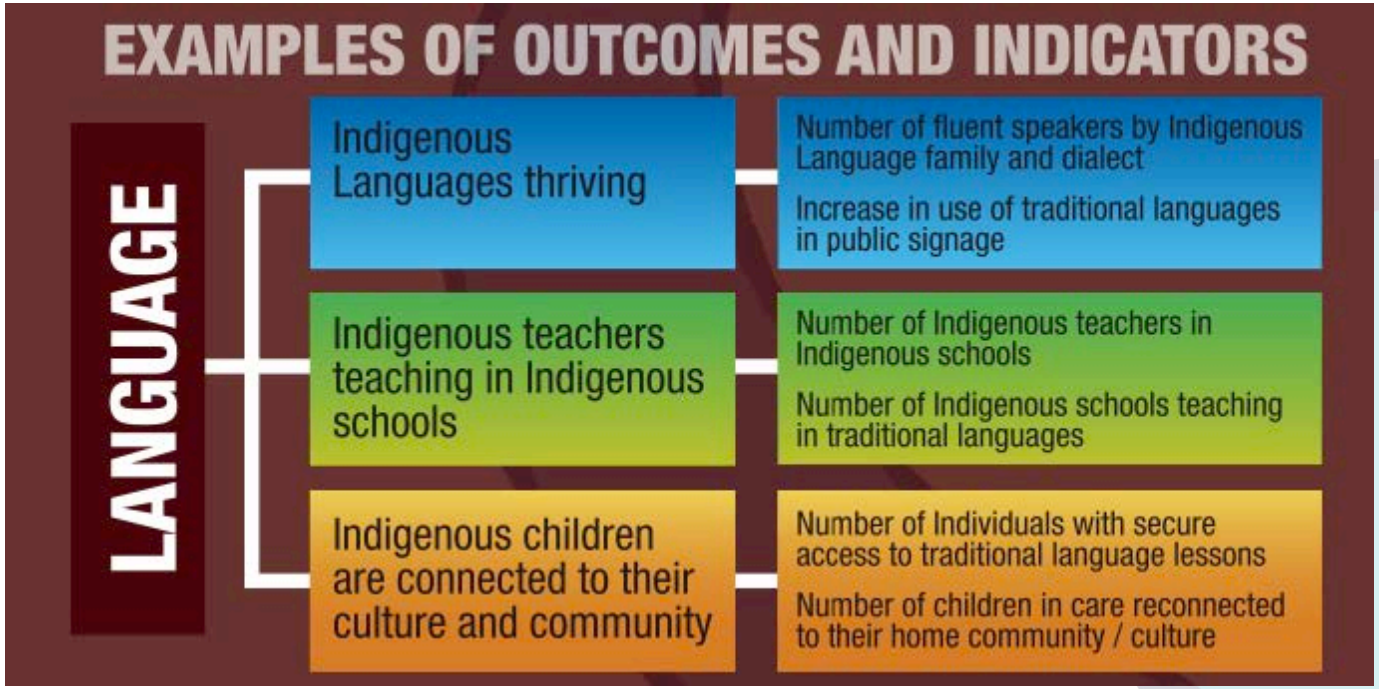
Control: Indigenous Governments must control how information about their citizens and communities is collected, used and disclosed.

Access: Indigenous Governments must have access to data about their citizens and communities, and have the right to make decisions regarding who can access their collective information.

Possession: Data must be in the jurisdiction and stewardship of Indigenous Governments.

Key terms for today (*see toolkit glossary)

- **Indicator:** A piece of data or a composite of several pieces of data that, tracked over time, measure outcomes.
- **Outcome:** Measurable statements that let you know when you have reached your goals.



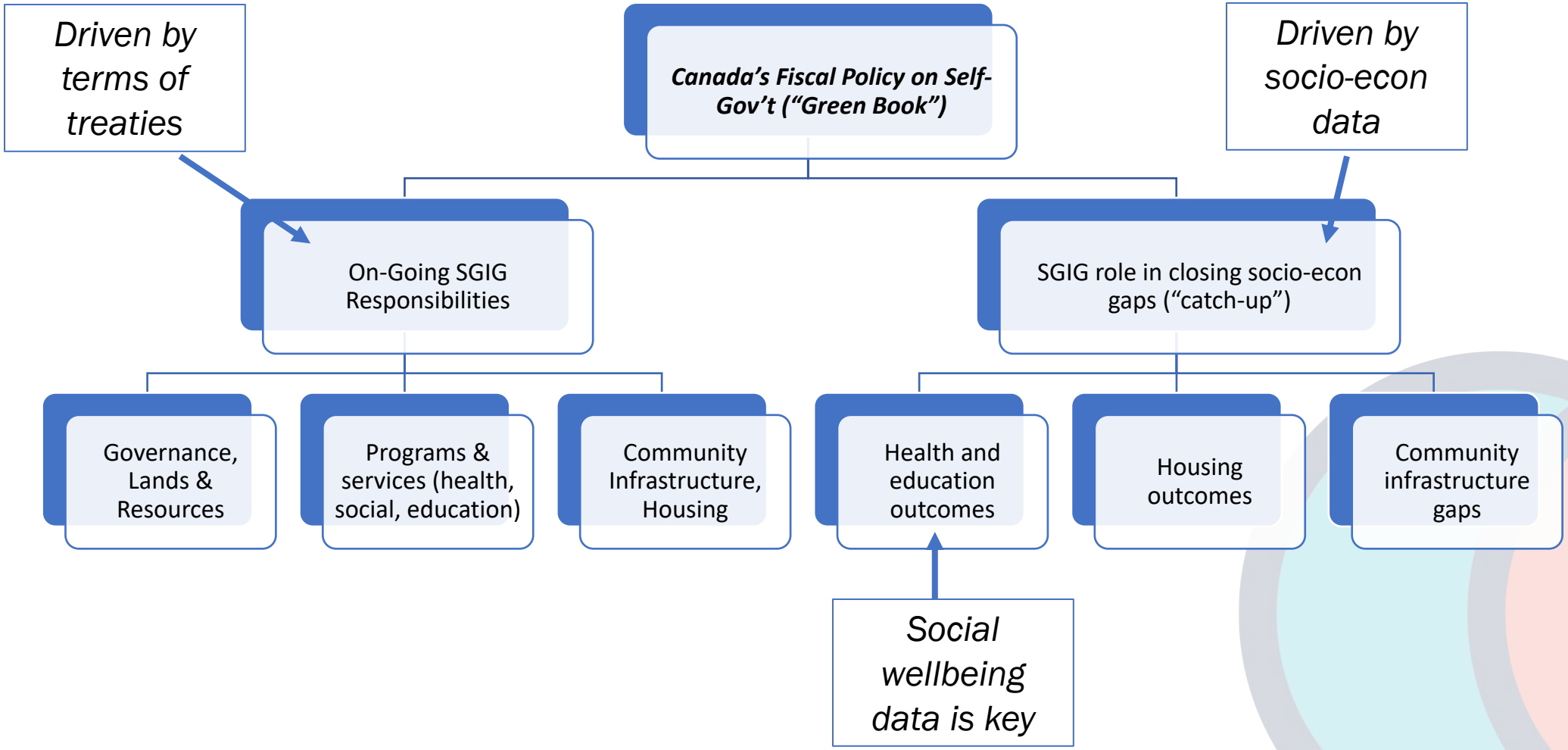
DATA PROJECT OVERVIEW

Mark Nelson, Jen Jansen, Alison Butler

Collaborative Fiscal Policy Process

- Since 2016, SGIGs have been collaborating with Canada to revise the federal fiscal policy for self-government.
- This policy provides a principled approach to fiscal relations with all Indigenous Governments in a manner that is consistent with the commitments made in self- government agreements and modern treaties.
- The Data Steering Committee (DSC) is one of the working groups that is part of this process. The DSC is overseeing work on the Toolkit and Webinars.

The role of data in fiscal policy work

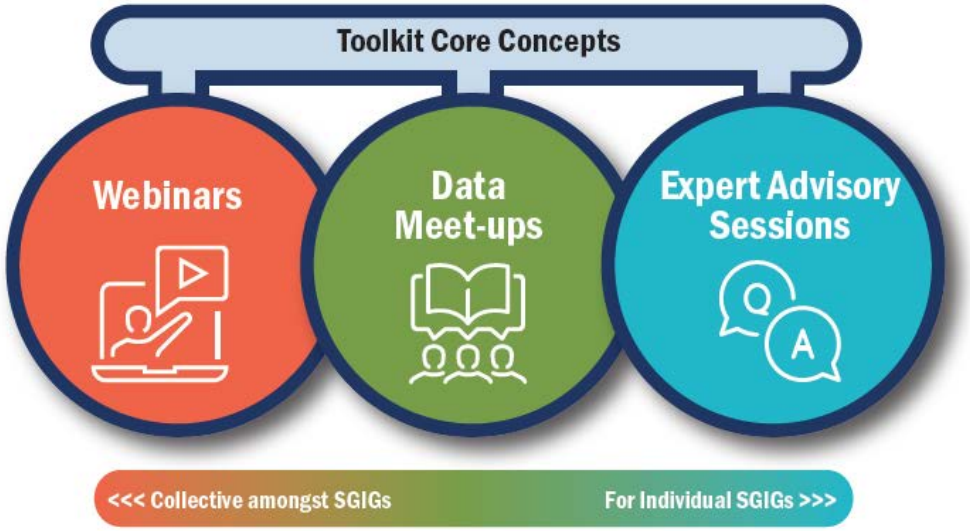


Why were the Toolkit and Learning Series developed?

- Data sovereignty and capacity are essential for self-government
- Support SGIG staff with a full toolkit of data governance and data management knowledge and tools
- The Toolkit is a web resource. The webinar series will support rollout and use of the Toolkit.

What is the Data Governance and Management Toolkit and Learning Series?

The Toolkit and Learning Series is free for participants from SGIGs. It includes the following:



- Toolkit
- Webinar Series
- Webinar Debrief Sessions
- Expert Advisory Sessions
- Access to LinkedIn Learning

BREAK

Community-driven, Nation-based Planning and Data Governance

Planning for what we want, and measuring what matters!

FISCAL REFORM, RCAP, UNDRIP, TRC, MMIWG…
Nation to Nation…

Gwen Phillips, Ktunaxa Nation, BC First Nations Data Governance Initiative Lead

Ktunaxa Rights and Title

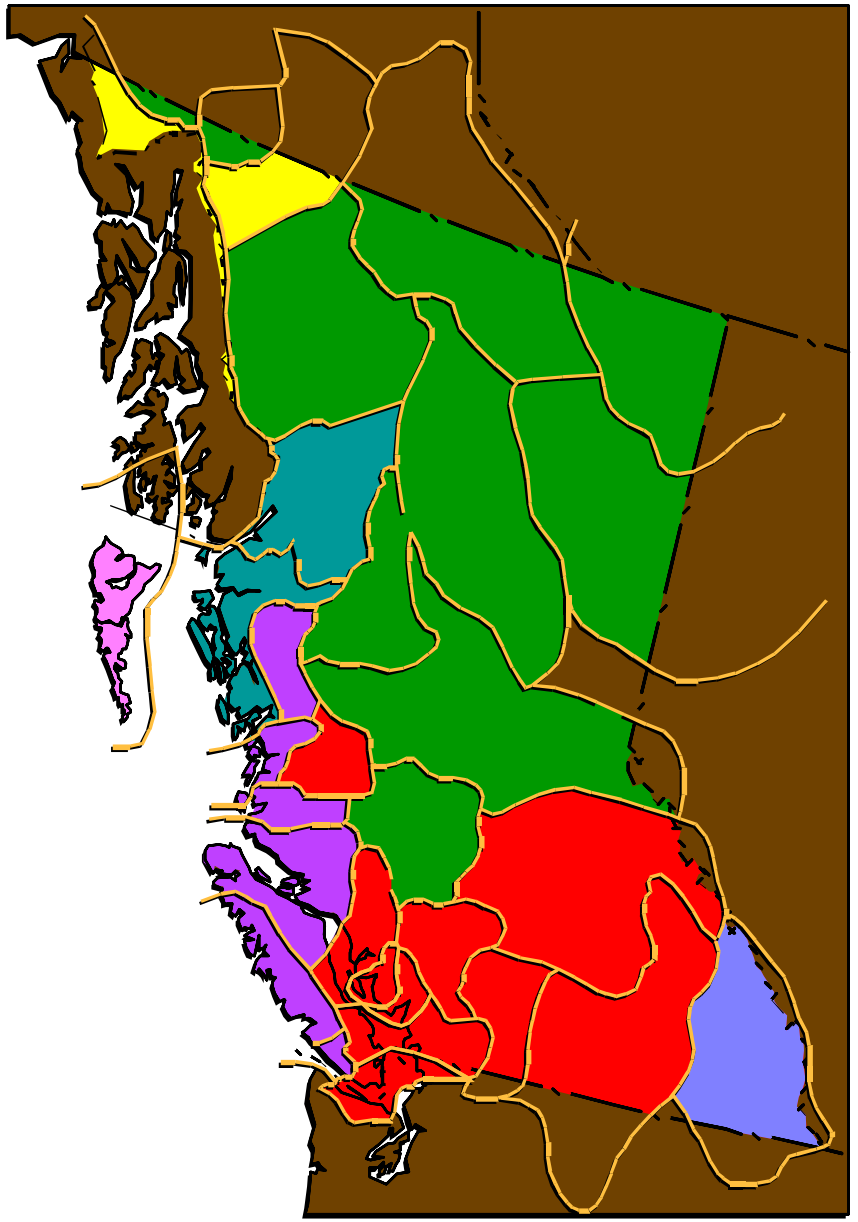
- Ktunaxa ‘title’ is more than a property right; it is unique in that it is a *communal* right, meaning that an individual cannot hold this form of title - it belongs collectively, to the Ktunaxa People who make up the Ktunaxa Nation.
- Ktunaxa title and rights are asserted through Ktunaxa Indigenous Governing Bodies at the community and collective levels; the bodies elected by Ktunaxa citizens.
- The authority of Ktunaxa government is based in the existence of the Ktunaxa Nation in North America *prior* to the arrival of the Europeans and is considered inherent; the Ktunaxa people have inherent rights.
- Jurisdiction can be either *inherent (natural – inborn)* or *delegated (given or assigned);* in the opinion of the Ktunaxa, Metis people have *Aboriginal* rights, not *Inherent* or Indigenous rights, as they did not exist as a Nation until *after* contact – they have personal jurisdiction only and may have acquired land through colonial acts.
- Jurisdiction can be *Territorial,* such as governing over a traditional territory and it can also be *Personal*, exercisable over particular people, *or a combination* of both.
- The Ktunaxa Nation asserts jurisdiction over both their people and their land; we have never surrendered responsibility for either.

First Nations Languages of British Columbia

- Anishnaubemowin
- Dakelh (ᘷᗷᒡ)
- Dane-Zaa (ᘷᓀᓄ ᑳ) | ᓄᑊᐃᔭᐁᐃᓱ (Nēhiyawēwin)
- Danezāgé’
- Dene K’e
- Diitiidʔaatx̱
- Éy7á7juuthem
- Gitsenimx̱
- Hailhzaqvla
- Hul’q’umi’num’/ Halq'eméylem / hən̓q̓əmin̓əm̓
- **Ktunaxa**
- Kwak̓wala
- Łingít
- Nedut’en
- Nəxʷsƛ̓aɣ̓əmúcən
- Nisga’a
- Nłeʔkepmxcín
- Nsyilxcən
- Nuučaan̓uł
- Nuxalk
- Oowekyala / ’Uik̓ala
- Pəntl’áč
- Secwepemctsín
- SENĆOŦEN / Malchosen / Lkwungen / Semiahmoo / T’Sou-ke
- She shashishalhem
- Ski:xs
- Sḵwx̱wú7mesh sníchim
- Sm̓algya̱x
- St̓á t̓imcets
- Tāłtān
- Tse’khene
- Tsilhqot'in
- Witsuwit'en
- X̱aad Kil / X̱aaydaa Kil (Haida)
- ᓄᑊᐃᔭᐁᐃᓱ (Nēhiyawēwin)
- ?enaksialak̓ala / ?a’’islak̓ala

Language Families:

- Athapascan
- Wakashan
- Salishan
- Tsimshian
- Haida
- Ktunaxa
- Tlingit



Harvard Project Conclusions

- ✓ De Facto Self-Governance/ Practical Sovereignty
- ✓ Effective Governing Institutions
- ✓ Cultural Match
- ✓ Strategic Orientation

Strategic Approach

- Building strong, healthy families – not just getting rid of problems…
- Implementing values-based governance – not just adopting status quo…
- Balancing interests across the Sectors – not competing with each other…
- Having ecosystem based land use planning – not just resource development…
- Managing an Economy – not just managing economic development…
- Clarifying the relationship of people to the land; possession, occupancy and use (tenure) – not just developing the land…

Absence of negatives

or

Presence of positives

Community Development and Nation Re-building

- **Governance:** enacting laws, setting strategic direction establishing standards and empowering institutions to carry out the day-to-day business of *government*.
- *Long-term, strategic/development plans* indicating an action, state or condition, or quality

Government: institutions carrying out the strategic direction, delivering programs and services to achieve or maintain standards and monitoring and enforcing laws.

Short and medium term work plans performing or causing the stated action

Defining Standards through governance functions	Achieving Standards through government functions
Chiefs, Leaders, Societies*, Families…	**Institutions, Agencies, Organizations, Individuals**
Functions of Governance	**Determinants of Wellbeing**
1) Leadership 2) Membership (Citizenship) 3) Community Involvement 4) Planning and Risk Management 5) Policy (Law) Making 6) Financial Management 7) Human Resources Management 8) Information Management and Technology 9) External Relations 10) Basic Administration and Program Delivery	1. Culture: Language and Land/Resource Stewardship 2. Social Environments 3. Physical Environments (built and natural) 4. Social Support Networks 5. Gender 6. Genetics 7. Health Services 8. Personal Health Practices and Coping Skills 9. Education 10. Employment and Working Conditions 11. Income and Social Status 12. Healthy Child Development
Governance Processes	**Government Activities**

*Ktunaxa cultural governing bodies

An Incremental Approach to Re-enacting Self-Government

- Vision ✓
- Values ✓
- Guiding Principles ✓
- Standards …
- Institutions & Authorities
  - ➢ Sector Charters
    - ☺ Programs & Services
    - ☺ Policies & Procedures

Laws: Juris-action

Individual and Family Health and Wellness Plans	Determinants of Health (housing, education, water, food security, health services, economic, social and cultural inclusion…)
Comprehensive Community Plans	Infrastructure, Comprehensive Resource and Information Management Systems, Community Health and Wellness Services, Corporate Services, Elections, Workforce Development and Deployment…
Nation Rebuilding Plans	Inherent Rights and Territorial Stewardship (Recognition and Reconciliation) Language and Cultural Resources, Resource Management and Revenue Sharing, Intergovernmental Relations

Ktunaxa Nation 2010 - 2020 Strategic Plan

Strong, healthy citizens and communities, speaking our languages and celebrating who we are and our history in our ancestral homelands, working together, managing our lands and resources as a self sufficient, self-governing Ktunaxa Nation.

Our core beliefs provide a foundation for this entire strategic plan. We believe that life is sacred. We also believe that we have a collective responsibility for stewardship of the Ktunaxa Traditional Territory.

Governance

Values

We hold the following governance values:

1. Self-governance is an inherent Aboriginal right.
2. Openness, accountability, and transparency of government.
3. Clarity and certainty of governance structure, with a clear process for modifying the structure.
4. *ʔaknumuctilil*: knowledge and experience of past generations is connected to visioning and planning for the future.

Guiding Principles

The following principles guide our self-governance:

1. We declare and assert our responsibility for governance throughout the Ktunaxa Traditional Territory.
2. Decisions will be based on fair representation of all views.
   a. We will respectfully consider people's input gathered through consultation processes, and inform them how it has been used.
3. Governance represents the will of the collective, while also respecting the responsibilities and rights of the individual.
   a. All Citizens share the Nation Vision and know what is guiding us.
   b. We work as a collective towards a common Vision.
   c. We accept the decision of the collective for the good of the Nation.
4. We give our government latitude to make decisions and be supported by citizens.
5. We create consensus by moulding proposed decisions until we can all accept it. ("We all take a bite at the same time and chew until we can all swallow without choking.")

Goal: To work together as individuals and communities in governing the Nation.

Toward this goal, we will achieve the following **outcomes**:

1. Secure governing authority; Inherent Right.
2. Effective laws.
3. Accountable and transparent institutions.
4. Citizens are actively participating in providing direction to our Nation government.

Planning and Risk Management

…developing priorities and goals, and measurement and reporting of government activities to foster continuous improvement, accountability and results.

This function includes *visioning, risk management, strategic planning, community planning and the monitoring, evaluation and reporting of program performance*.

Measuring Relationships, Systems and System Performance

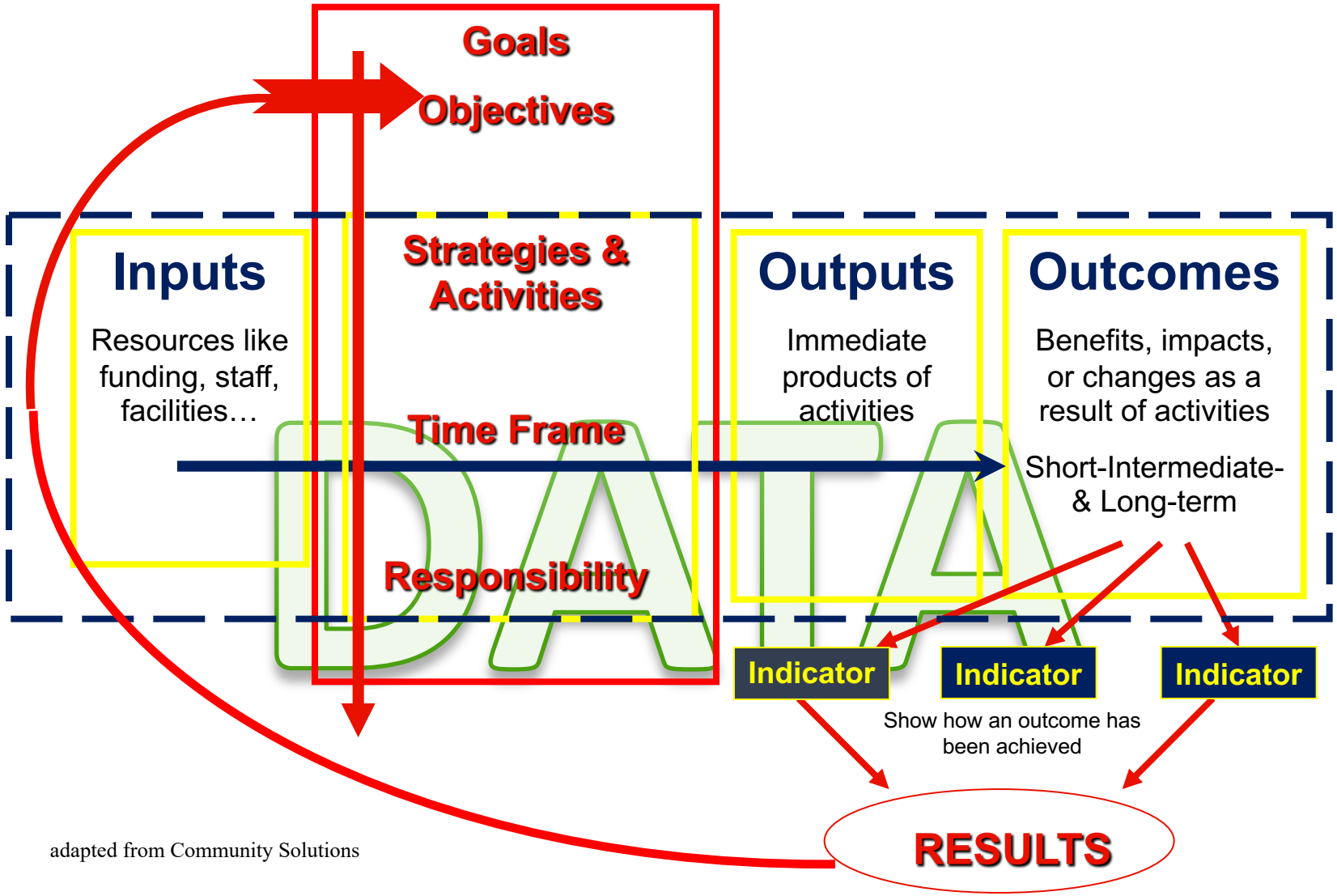
Nation-based (culturally legitimate) Population Health and Wellness Indicators - are Ktunaxa **people** doing well as engaged, productive**, culturally and linguistically grounded** individuals and families with **healthy practices** and a **shared vision**?

Environmental Indicators: are the **services** working well? Are the Ktunaxa communities' **physical and social environments** supporting **positive growth**? Are we working together? Are **work environments** healthy? Is Ktunaxa Government accountable to Ktunaxa people?

Institutional Indicators: are the **functions of governance** being carried out according to the **standards** set by the citizens of the Ktunaxa Nation? Are there healthy internal **partnerships, processes and practices** in place? Are Ktunaxa agencies working well with other FN agencies?

Enabling Indicators: have the other governments recognized Ktunaxa **authority** as a government and realigned their relationships accordingly? Have they provided Ktunaxa government with **opportunity** through renewed **fiscal relationships** to carry out governing functions and exercise Ktunaxa authorities?

Planning & Evaluation



adapted from Community Solutions

Measuring What Matters

Strong, healthy citizens and communities, speaking our languages and celebrating who we are and our history in our ancestral homelands, working together, managing our lands and resources as a self sufficient, self-governing Ktunaxa Nation.

BC First Nations' Data Governance Outcomes and Indicator Development Framework

Broader Determinants of Health

- Income and Social Status
- Employment/Working Conditions
- Education
- Gender
- Biology and Genetic Endowment
- Social Support Networks
- Social Environments
- Personal Health Practices and Coping Skills
- Health Services
- Culture
- Physical Environments

✓ Relationship Indicators
✓ Institutional Indicators
✓ Population Indicators
✓ Personal Indicators

Community Driven
Nation Based Reporting
Culturally Valid Indicators

Healthy Child Development

- Number of accessible Ktunaxa cultural resources
- Number of schools teaching Ktunaxa curriculum
- Percentage of citizens speaking Ktunaxa language
- Percentage of children with traditional names
- Number of children and youth focused cultural events

- Number of Ktunaxa midwives
- Percentage of healthy births
- Percentage of Ktunaxa children never requiring community care
- Percentage of Ktunaxa parents engaging community supports
- Percentage of successfully achieved support plans

- Number of inter-sectoral initiatives supporting healthy development
- Number of community based programs which assist in strengthening the connection between Ktunaxa children and youth and their families
- Number of Ktunaxa Nation based agreements to benefit children at home and away from home

Provincial/National Outcomes

Opportunities for children and youth and to enhance a sense of self identity and belonging that is rooted in their First Nation values and beliefs.

Healthy, safe and supported First Nations children, youth, families and communities.

A comprehensive network of culturally based services in First Nation communities ranging from Prevention to Early Support to Intervention.

- ✓ *has Ktunaxa name*
- ✓ *knows Ktunaxa community names*
- ✓ *speaks and understands basic Ktunaxa language*
- ✓ *receives pre-natal screenings*
- ✓ *home is safe and secure*
- ✓ *receives immunizations regularly*
- ✓ *practices healthy eating habits*
- ✓ *practices good dental and physical hygiene*
- ✓ *participates in physical activities every day*
- ✓ *participates in arts and/or sports*
- ✓ *lives balanced lifestyle; work, rest and play*
- ✓ *expresses joy and laughter*
- ✓ *demonstrates respect for self, others and environment*
- ✓ *demonstrates love and compassion for self and others*
- ✓ *reduced infections, disease, illness and injury*
- ✓ *attends and participates fully in school and extra-curricular activities*
- ✓ *has current individual education/training plan*
- ✓ *adapts to new environments with ease*
- ✓ *confident communication skills…*

Closing the gap between
who we are and
who we want to be

CULTURE = LANGUAGE AND LAND STEWARDSHIP

1) Degree to which Ktunaxa-ness is embedded within existing “institutions”.
2) The strength and health of traditionally critical societies (eg. Crazy Dogs).
3) Centralization / Decentralization of functions of Ktunaxa government.

KTUNAXA NATION ASSERTING DATA SOVEREIGNTY

SELF-DETERMINATION

- *Recognition of Ktunaxa Governing Bodies who hold rights as Ktunaxa Government;*
- *Asserting Ktunaxa ownership over intellectual property, language, identity and population data;*
- *Defining what quality data is to the Ktunaxa Nation;*
- *Setting the path for the sharing of data government-to-government*
- *Establishing means of identifying Ktunaxa citizens in all service environments;*
- *Increasing timely access to quality data; and*
- *Establishing a foundation for repatriating to the Ktunaxa Government, relevant data related to Ktunaxa people, governance and service delivery functions.*

KTUNAXA NATION TRIPARTITE DATA QUALITY AND SHARING AGREEMENT

BETWEEN:

KTUNAXA NATION GOVERNMENT

The Governments of ?Akisqnuk, ?Aqam, Yaqit aknuqli'it and Yaqan Nukiy working together collectively as the Ktunaxa Nation Government;

("Ktunaxa Nation Government")

AND:

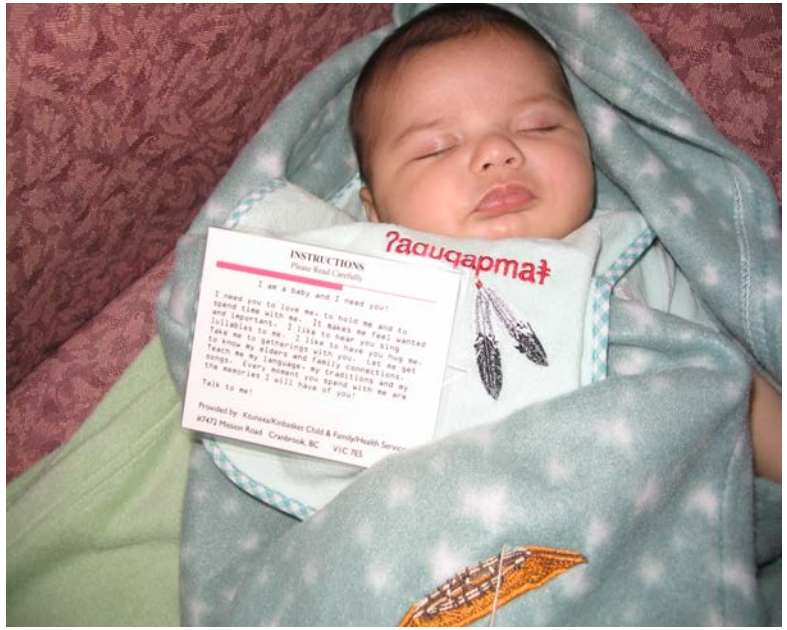
HER MAJESTY THE QUEEN IN RIGHT OF CANADA, as represented by the Ministers of Crown - Indigenous Relations and Northern Affairs and Indigenous Services Canada; and

("Canada")

AND:

HER MAJESTY THE QUEEN IN RIGHT OF THE PROVINCE OF BRITISH COLUMBIA, as represented by the Minister of Indigenous Relations and Reconciliation

("B.C.")



Through new agreements and arrangements that are government-to-government and Nation-to-Nation, Ktunaxa Governing Bodies can be liberated from the federally-driven, program-based, reporting burden that has so long impeded successful development and they can shift their focus to engaging their citizens (wherever they reside) in determining what it is that matters to them, so that they can begin measuring what matters. Ktunaxa Governing Bodies are accountable to Ktunaxa citizens; the ability to measure outcomes – to account for actions and investments – is a function of governance.

Data is a critical resource of Ktunaxa Governing Bodies; it informs the institutions that they empower to carry out the functions of governance. The Ktunaxa Government needs **timely access to quality data to plan and target investments**, to manage activities and resources, and to account for outcomes. In implementing their rights, Ktunaxa Governing Bodies **assert ownership over intellectual property** and data that relates to the Ktunaxa **identity, culture, language, and peoples**; the historic and contemporary Ktunaxa identity. Working together as the Ktunaxa Nation, Ktunaxa Governing Bodies will **assume data governance and information management functions** to support their Community Development and Nation Rebuilding activities.

Canada and B.C. recognize the rights of the Ktunaxa people and **recognize the Ktunaxa Government's authority to assert self-determination and their right to develop programs and services and performance measurements that are culturally and scientifically legitimate.**

Closing

- Tomorrow…
  - Quick recap and reflections from today
  - Session 2: Incorporating Data into Indigenous Governments – self-assessment and change management

- Utilize the advisors to support your work – contact Mieke at mcoppes@Nvisiongroup.ca

- Please briefly complete the pop-up poll, *"How would you rate the usefulness of this webinar?"*

- For more information: https://indigenousdatatoolkit.ca